



FY2022 Q3 Year to Date Financial Results Corporate Presentation Nov 17th, 2022

We Bring New Hope to Patients.

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1. Multinational Operating Model

Unique Competitive Edge: GNI Platform

Productive

R&D Platform

- ✓ Expanding
 Biomaterial Business
 in Asia
- ✓ Enhancing Crossborder R&D platform

 ✓ Steady progress in clinical trials in China (F351, F573, TRK Degrader)

✓ Preparing for trials in US

Combined R&D investments up 28% YoY

Geographical Diversification

Sustainable Profitability

- ✓ Steady income stream from BC and BAB;
 Revenue **up 34%** YoY
- ✓ Profitable after investments into R&D and marketing

Note: all the numbers are consolidated base in JPY

BC: Beijing Continent
BAB: Berkeley Advanced Biomaterials



1. Multinational Operating Model

Cost-Efficient Platform Leveraging on China Positioning

US, Japan, China

Basic Research

- Risk Management
- Ideas
- Technology
- Basic research results

China

Clinical
Development,
Proof-ofConcept,
Fast-to-Market,
Profit

- ✓ Efficiency
- ✓ Lab Research
- ✓ Clinical Development
- ✓ GMP* Manufacturing
- ✓ Sales / Distribution
- ✓ Ample talents

Global

Global

Clinical

Development

and

Commercialization

- Talent Pool
- Safety and efficacy data
- IPs
- API and raw materials
- Trial drugs
- Financing
- Post-market data

^{*:} Good Manufacturing Practices

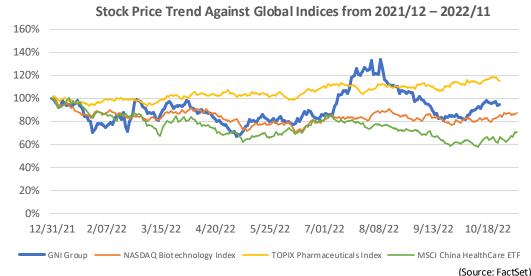


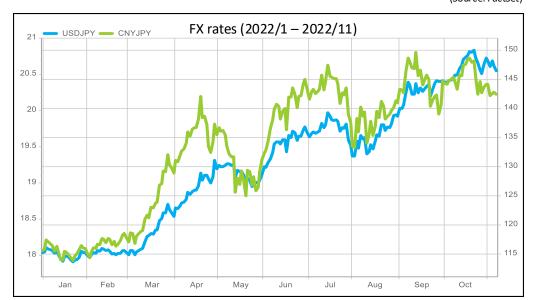
2022Q3YTD: Highly Volatile Macro Environment

Continued capital market volatility

 High inflation pressures on economies and dramatic FX impacts

 Supply chain and COVID-19 control pressures on business activities





Data as of :2022-11-07

(Source: FactSet)



FY2022Q3YTD Consolidated Financial Results

Continue to grow while maintaining profitability and investments

Consolidated P/L	2021Q3YTD	2022Q3YTD	Change
Revenue	9,536	12,761	33.8%
Gross profit	8,327	10,853	30.3%
SG&A	5,503	7,498	36.3%
R&D	1,417	1,819	28.4%
Operating profit	1,960	1,494	-23.8%
Finance income	69	347	402.9%
Finance costs	461	618	34.1%
Profit before tax	1,568	1,223	-22.0%
Income tax expenses	693	898	29.6%
Profit after tax	874	324	-62.9%
Owner's Profit	1,294	1,076	-16.8%
FX ra	Change		
USD	108.55	128.02	17.9%
RMB	16.76	19.32	15.3%

	FY2021Q3	FY2022Q3	Change
Cash and cash equivalents	13,945	12,722	-8.8%
FX rates used for	Cash and cash equivalent	ts	Change
USD	111.92	144.81	29.4%
RMB	17.30	20.37	17.7%

Revenues: up both reported and underlying

SG&A: Inc. JPY 125 mm one-time IPO expenses for BC

R&D: Underlying R&D up in Cullgen, down in BC

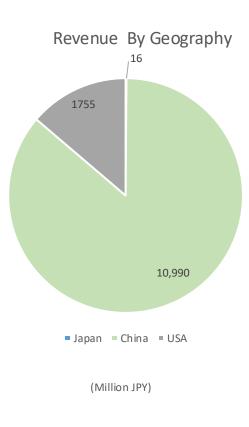
Finance income: Forex gain due to depreciation of JPY

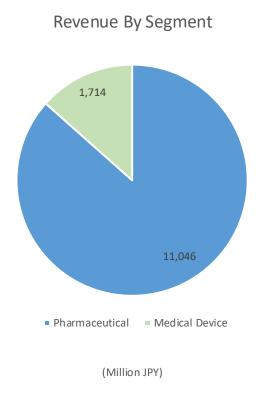
Finance costs: Non-cash accruals for non-cash interest expense at Cullgen

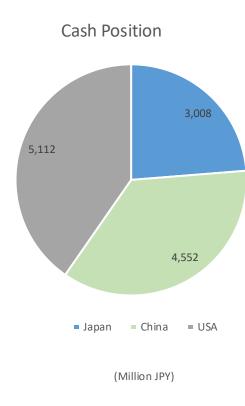
Loan reduction, investments (LP, JVs), new hires



Financial Performance Snapshot

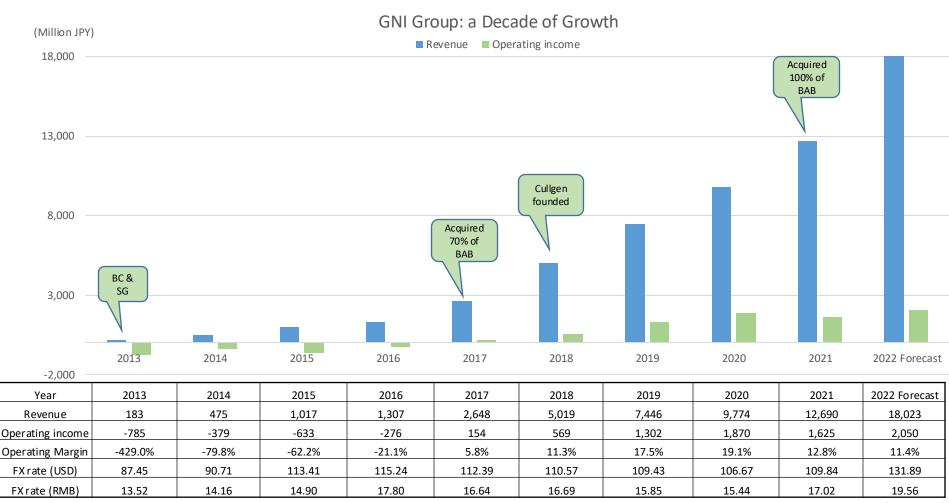








Consolidated Revenue Growth: 58% 10-Year CAGR



(Million JPY)



GNI Group Updated Forecast for FY2022

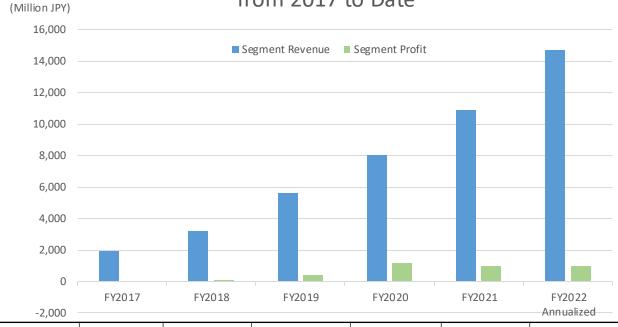
	Revenue	Operating profit	Profit before tax	Profit for the year	Profit attributable to owners	Basic EPS
	(JPY Million)	(JPY Million)	(JPY Million)	(JPY Million)	(JPY Million)	(JPY)
Previous Forecast (A)	16,334	1,815	988	36	961	20.49
Revised Forecast (B)	18,023	2,050	1,214	35	1,217	25.65
Difference (B-A)	1,689	235	226	-1	256	-
Difference(%)	10.3%	12.9%	22.9%	-2.8%	26.6%	-
FY2021 Actual	12,690	1,624	1,107	55	1,066	22.72
%Chg vs Previous Year	42.0%	26.2%	9.7%	-36.4%	14.2%	13%



Resilient Growth amid COVID-19 Headwinds

- ✓ Resilience amid COVID-19 lockdown headwinds
- ✓ Clinical trials progressing in China
- ✓ Transfer of clinical trial experiences to US

Pharmaceutical Segment Growth from 2017 to Date



Year	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022 Annualized
Segment Revenue	1,905	3,214	5,645	8,046	10,895	14,728
Segment Profit	-19	15	422	1,202	983	1,061
Operating Margin	-1.0%	0.5%	7.5%	14.9%	9.0%	6.9%
FX rate (USD)	112.39	110.57	109.43	106.67	109.84	131.89
FX rate (RMB)	16.64	16.69	15.85	15.44	17.02	19.56

(Million JPY)

Note: Includes Beijing Continent, Cullgen, and Shanghai Genomics, and Reef; excludes inter-company revenue and profits



Beijing Continent's Competitive Edge

Growth engine of pharmaceutical sector

Cost-effective R&D and Manufacturing Platform

- Internal clinical development team
- Faster to market and profitability in China to sustain global product development
- Globally accepted Chinese manufacture base to produce trial drugs and commercial drugs for ROW

Nationwide Sales and Marketing Platform

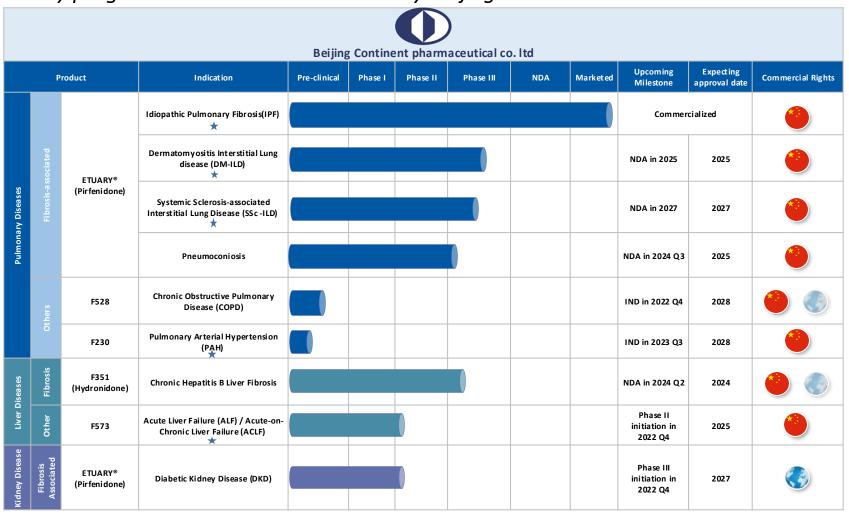
- Established nationwide sales team in house for future in-licensing potential
- Close relationships with doctors and hospitals around China

Tailwinds in China

- Access to large talent pool from both returnees and local hires
- Local financial incentives improved profitability
- Double-digit growth of Chinese healthcare spending



R&D: Drug Development Pipeline (1/2) Steady progress on clinical trials in China by Beijing Continent





Cullgen's Competitive Edge

Front runner of targeted protein degradation (TPD) technology

Revolutionary Drug Discovery Platform uSMITETM

- Developed by TPD technology and IP pioneers
- Productive in discovering novel E3 ligands

Strong Team

- Internationally renowned scientific founders and advisors
- Leveraging Shanghai subsidiary to test in a cost-efficient way to fully understand new modalities; mitigates and reduces subsequent drug development investment risks

Renowned Financial Backers

Financed by global venture capital funds and private equities



R&D: Drug Development Pipeline (2/2)

Multiple different promising new drug candidates in TPD under way

	cullgen								
Pro	duct/Indication	Origin	Pre-clinical	Phase I	Phase II	Phase III	Latest Status 2022.09		
Cancer	TRK degrader CG001419 (China)	Proprietary					IND [#] for Phase 1 clinical trial approved by China's NMPA [*] . Preparing for trial launch.		

Active Dialogue with US FDA for bridging study

G C USA							
Product/Indication Orig		Origin	Phase I	Phase II	Phase III	Latest Status 2022.07	
Fibrosis (NASH) Proprietary		Proprietary				Under pre-IND discussions with FDA for NASH ⁺ Phase II clinical trial in the US	

^{*}NMPA: National Medical Products Administration

[#]IND: Investigational New Drug

^{*}NASH: Non-Alcoholic SteatoHepatitis



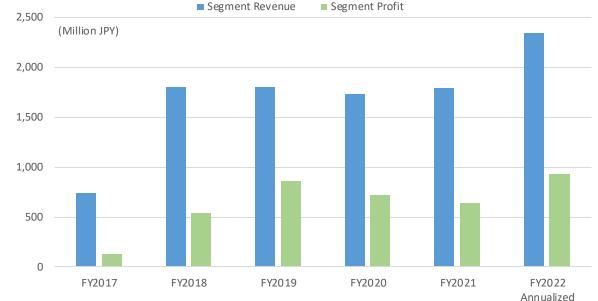
4. Biomaterial/Medical Device Pillar

Medical Device Segment: Stable Cash Generation

✓ Steady Econ value add in the US

- ✓ Expansion overseas using proprietary components for aesthetics
- ✓ Entry into DMAH* business in Japan

Medical Device Segment Growth from 2017 to Date



						Allitualizeu
Year	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022 Annualized
Segment Revenue	743	1,805	1,802	1,728	1,795	2,337
Segment Profit	125	542	865	717	642	932
Operating Margin	16.9%	30.1%	48.0%	41.5%	35.8%	39.9%
FX rate (USD)	112.39	110.57	109.43	106.67	109.84	131.89
FX rate (RMB)	16.64	16.69	15.85	15.44	17.02	19.56

(Million JPY)

Note: Includes Berkeley Advanced Biomaterials; excludes inter-company revenue and profits

^{*}DMAH: Designated Marketing Authorization Holder



4. Biomaterial/Medical Device Pillar

Berkeley Advance Biomaterials' (BAB) Competitive Edge

Stable performance with new product potential

Stable Industry

- Least volatile product cycle in medical device industry
- Lower regulatory risk hurdles than in drug development

Great Potential

- Expanding to aesthetics market internationally
- Diversifying against unforeseeable geopolitical risks

Excellent Risk-Return Profile

Good investment return with future pipeline



GNI Group 2023 Strategic Goals

Finish enrollment of patients for F351 liver fibrosis clinical trials

List Beijing Continent in a major stock exchange

Expand biomaterial business into new growth area

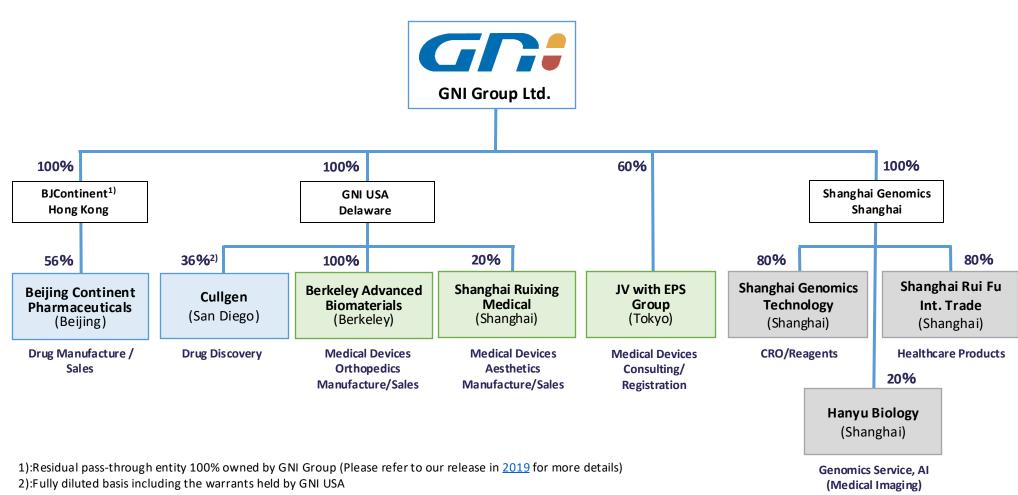
Build up Japan operation step by step

Support Cullgen to lead cancer drug discovery

Increase profitability of GNI Group

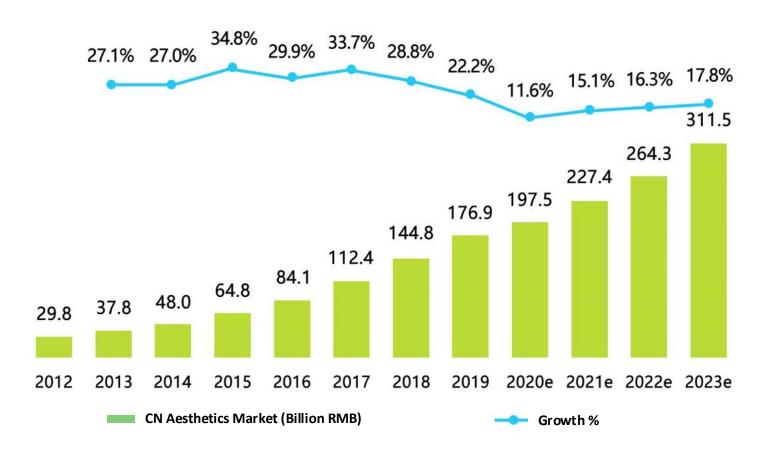


GNI Group Organization





New Area of Growth of Biomaterial Business: Aesthetics



来源: 艾瑞咨询研究院根据公开数据、企业财报、专家访谈、艾瑞独立数据建模核算及绘制。



Continuing Efforts in ESG

- BC holds GB/T24001:2016*
 Certificate
- BC's expenditure on environmental protection to contain toxic emissions and waste disposal up 50% from 2019 to 2021

Environment



- BC's donation of ETUARY to NPO in China up 7.8% YoY
- BAB holds ISO
 13485:2016+ Certificate
- Regular inspections at BC manufacturing facility to ensure safety

Social



- Targeting to further diversify GNI board membership in 2023
- GNI and BC adopt committee systems in the board

Governance



- * GB/T24001: Chinese name for ISO 14001 on environmental management system standard
- + ISO 13485:2016: International standard for quality management in medical device industry



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